	Junior Achievement of Arizona			
	Budget			
	FY 2020-21			
	Budget		Approved	
	FY 20-21		Budget	Change
CAZ K12 Student Numbers	36,283 7,100		36,283 7,100	-
SAZ K12 Students Numbers Total K-12 Student Numbers	43,383		43,383	
JABT Student Numbers	11,400		5,300	6,100
JAFP Student Numbers	2,200		700	1,500
Total Students	56,983		49,383	7,600
	Budget FY 20-21	Explanations of revisions to approved budget		
Revenues	112021	budget		
Corporate Gifts	1,103,000		1,103,000	_
Individual Giving	395,000		395,000	-
Foundation Gifts	199,000		199,000	-
		We will be able to get full forgiveness with		
Government	460,000	the 24 week option on the PPP loan	440,000	20,000.00
Amort of LT Op Pledges	2,750		2,750	-
Special Events Revenue	850,000		850,000	-
Other Income	65,304		65,304	-
Gain on Investments	-		-	-
		Will not be able to open the Towns until the spring, at earliest	100 / 70	(40.000.50)
Experiential Education Fees	66,783	the spring, at earliest	109,672	(42,889.50)
Total Revenues and Gains	3,141,837		3,164,726	(22,889.50)
Total Revenues and Gains		Without \$420K PPP	3,104,720	(22,009.30)
Expenses	2,721,037			
Salaries	1,640,822		1,919,215	(278,393.22)
Payroll Taxes	118,625		141,674	(23,049.64)
Insurance & Pension	251,403		267,485	(16,082.37)
	-			. ,
		Due to 3 week furlough of non-exempt		
		staff, salary reductions for exempt staff,		
Salaries & benefits	2,010,849	layoff of JABT PT staff and attrition.	2,328,375	(317,525.23)
	20.422		20.22/	07.77
Taxes & Insurance Outside Services			39,336 104,145	87.77
Administrative Interest		Interest for EIDL loan.	18,848	4,126.35
Lease Expense			10,040	4,120.33
Louiso Exponso			27 124	-
	27,124	Utilities are lower than expected to	27,124	-
Utilities	-	Utilities are lower than expected to continued shut down		
Utilities Maintenance & Repair	-		27,124 31,423 114,670	- (2,035.96) -
	29,387		31,423	
Maintenance & Repair	29,387 114,670		31,423 114,670	
Maintenance & Repair Supplies	29,387 114,670 19,835 14,742 29,444		31,423 114,670 19,835 14,742 29,444	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone	29,387 114,670 19,835 14,742 29,444 17,940		31,423 114,670 19,835 14,742 29,444 17,940	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training	29,387 114,670 19,835 14,742 29,444 17,940 15,120		31,423 114,670 19,835 14,742 29,444 17,940 15,120	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295	
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327	(2,035.96) - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295		31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 295	(2,035.96) - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200	(2,035.96) - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200 4,060	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200 4,060	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200 4,060	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200 4,060 - 163,670	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200 4,060	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200 4,060	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials Program & Support Fee	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200 4,060	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200 4,060 - 163,670 333,319	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200 4,060	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200 4,060 - 163,670	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials Program & Support Fee Program Expenses	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 510,505 295 16,200 4,060 	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 295 16,200 4,060 - 163,670 333,319	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials Program & Support Fee	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 295 16,200 4,060	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 508,327 295 16,200 4,060 - 163,670 333,319 517,544	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials Program Expenses Board/Donor Recog & Cultivatio	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 510,505 295 16,200 4,060 	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 508,327 295 16,200 4,060 - 163,670 333,319 517,544	(2,035.96) - - - - - - - - - - - - - - - - - - -
Maintenance & Repair Supplies Dues & Subscriptions Postage Telephone Training Travel Depreciation Leased Equip Business Mtgs/Meals Miscellaneous Operating Expenses Volunteer Recruiting/Recog Stipends/Marketing Scholarship/Annual Meeting Exp K-12 Young Ambassadors Program Materials Program Katerials Program Expenses Board/Donor Recog & Cultivatio Campaigns	29,387 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 510,505 510,505 295 16,200 4,060 - 113,670 266,655 400,880	continued shut down	31,423 114,670 19,835 14,742 29,444 17,940 15,120 12,755 27,746 6,295 28,905 508,327 508,327 508,327 16,200 4,060 - 163,670 333,319 517,544 620 -	(2,035.96) - - - - - - - - - - - - - - - - - - -

Development Expenses	211,215	211,2	15 -
Total Expenses	3,133,449	3,565,4	60 (432,010.90)
Income before GIK/Non-Cash Items	8,387	(400,7	34) 409,121.40
	(411,613)	Without \$420K PPP	
Gift-In-Kind			
Gift-In-Kind Revenue	149,900	149,9	- 00
Gift-In-Kind Expenses	(149,900)	(149,9	- (00
Net Gift-in-Kind	=		-
Income before Non-Cash Items	8,387	(400,7	34) 409,121.40
Special Projects Contributions	200,000	200,0	
Depreciation	(109,299)	(109,2	
Amortization			-
Unrealized Gain/(Loss) on Inv			-
Loss on Disposal of Asset	-		-
Loss on Inventory Valuation			-
Special Projects & Non-Cash Items	90,701	90,7	01 -
	70,701	70,7	
Net Surplus (Loss)	99,089	(310,0	33) 409,121.40
	(300,911)	Without \$420K PPP	