

**Junior Achievement of Arizona, Inc.**  
**Statement of Financial Position**  
**October 30, 2021**

	Current Month	Last Month	Change
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash & Equivalents	\$ 868,762.03	\$ 1,028,071.26	(159,309.23)
Operating Pledges Receivable	575,518.41	420,123.74	155,394.67
All Other Current Assets	433,375.71	458,456.35	(25,080.64)
<b>Total Current Assets</b>	<b>1,877,656.15</b>	<b>1,906,651.35</b>	<b>(28,995.20)</b>
<b>Property and Equipment</b>			
<b>Net Property and Equipment</b>	<b>2,305,928.49</b>	<b>2,321,249.60</b>	<b>(15,321.11)</b>
<b>Long-term Assets</b>			
Investments	2,265,135.01	2,227,455.07	37,679.94
LT Operating Pledges Receivable	473,571.33	536,450.00	(62,878.67)
All Other Long-term Assets	33,613.46	32,909.61	703.85
<b>Total Long-term Assets</b>	<b>2,772,319.80</b>	<b>2,796,814.68</b>	<b>(24,494.88)</b>
<b>Total Assets</b>	<b>\$ 6,955,904.44</b>	<b>7,024,715.63</b>	<b>(68,811.19)</b>
<b>LIABILITIES AND CAPITAL</b>			
Total Current Liabilities	333,158.28	296,601.70	36,556.58
Total Long-Term Liabilities	897,724.05	903,947.21	(6,223.16)
<b>Total Liabilities</b>	<b>1,230,882.33</b>	<b>1,200,548.91</b>	<b>30,333.42</b>
<b>Total Net Assets</b>	<b>5,793,430.57</b>	<b>5,803,449.22</b>	<b>(10,018.65)</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 7,024,312.90</b>	<b>7,003,998.13</b>	<b>20,314.77</b>

**Junior Achievement of Arizona, Inc.**  
**Actual vs Budgeted Statement of Activities**  
**For the Period Ending October 30, 2021**

	Year to Date	Budget Y-T-D	Variance
<b>REVENUES</b>			
Corporate Gifts	\$ 467,868.11	\$ 325,000.00	142,868.11
Individual Giving	94,772.45	115,000.00	(20,227.55)
Foundation Gifts	326,900.00	80,000.00	246,900.00
Special Events	558,176.46	468,454.69	89,721.77
All Other Revenues & Gains	161,236.03	506,705.48	(345,469.45)
<b>Total Revenues and Gains</b>	<b>1,608,953.05</b>	<b>1,495,160.17</b>	<b>113,792.88</b>
<b>EXPENSESES</b>			
Salaries & benefits	854,146.92	473,610.96	380,535.96
Operating Expenses	196,675.35	140,853.37	55,821.98
Program Expenses	122,407.84	131,182.00	(8,774.16)
Development Expenses	85,529.67	75,263.86	10,265.81
<b>Total Operating Expenses</b>	<b>1,258,759.78</b>	<b>820,910.19</b>	<b>437,849.59</b>
<b>Operating Surplus/(Deficit)</b>	<b>350,193.27</b>	<b>674,249.98</b>	<b>(324,056.71)</b>
<b>Capital &amp; Non-Cash Items</b>			
Capital Contributions	0.00	12,000.00	(12,000.00)
Net Gift-in-Kind	(15,233.02)	0.00	(15,233.02)
Non-Cash Items	(40,150.72)	(33,212.45)	(6,938.27)
<b>Total Capital &amp; Non-Cash Items</b>	<b>(55,383.74)</b>	<b>(21,212.45)</b>	<b>(34,171.29)</b>
<b>Net Surplus (Deficit)</b>	<b>\$ 294,809.53</b>	<b>\$ 653,037.53</b>	<b>(358,228.00)</b>