|  | Junior Achievement of Arizona |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Forecast |  |  |
|  |  | FY 2022-23 |  |  |
|  | $\begin{gathered} \text { Approved } \\ \text { Budget } \\ \text { FY 22-23 } \end{gathered}$ | Forecastry 22-23 | Variance |  |
| JA Inspire Event | 75,000 | 55,000 | $(20,000)$ |  |
| CAZK12 Classoom | 31,050 | 31,050 |  |  |
| K12 Full Program Online Videos | 2,640 | 2,640 |  |  |
| K12 Online Resources | 12,600 | 12,600 |  |  |
| JA SSMC | 810 | 810 | - |  |
| SAZK12 Sudent Classoom | 12,000 | 12,000 | - |  |
| Total K 12 Sudent Numbers | 59,100 | 59,100 | - | Note: At J anuary all K12 programslook to be on track to reach goals. |
| JABt | 17,955 | 17,955 | - |  |
| JABTAdventures | 650 | 650 |  |  |
| JARP | 3,000 | 3,000 |  |  |
| JAP Vitual | 375 | 375 | - |  |
| Total Capstone Sudents | 21,980 | 21,980 |  | Note: At January all JABT/J AFP programs look to be on track to reach goals. |
| Total Sudents | 156,080 | 136,080 | (20,000) |  |
|  |  |  |  |  |
|  | Budget <br> FY 22-23 | ForecastFY 22-23 | Variance |  |
| Revenues |  |  |  |  |
| Corporate Gifts | 1,727,000 | 2,323,900 | 596,900 | 34.56\% |
| Individual $G$ iving | 596,400 | 539,100 | $(57,300)$ | -9.61\% |
| Foundation Gifts | 745,000 | 622,400 | $(122,600)$ | -16.46\% |
| Govemment | 1,993,500 | 2,084,900 | 91,400 | 4.58\% |
| Amort of LTOp Pledges | 5,200 | $(17,900)$ | $(23,100)$ | -444.23\% |
| Special Events Revenue | 1,106,000 | 1,133,300 | 27,300 | 2.47\% |
| Other income | 102,100 | 102,000 | (100) | -0.10\% |
| Gain on Investments |  | 32,700 | 32,700 |  |
| Experiential Education Fees | 438,800 | 333,400 | $(105,400)$ | -24.02\% |
| Total Revenues and Gains | 6,714,000 | 7,153,800 | 439,800 | 6.55\% |
| Expenses |  |  |  |  |
| Salanes | 2,619,800 | 2,687,700 | 67,900 | 2.59\% |
| Payroll Taxes | 189,000 | 177,900 | $(11,100)$ | -5.87\% |
| Insurance \& Pension | 306,500 | 317,500 | 11,000 | 3.59\% |
| Salaries $\&$ benefit | 3,115,300 | 3,183,100 | 67,800 | 2.18\% |
| Taxes \& Insurance | 47,600 | 45,200 | $(2,400)$ | -5.04\% |
| Outside Services | 166,400 | 266,600 | 100,200 | 60.22\% |
| Administrative Interest | 12,400 | 11,900 | (500) | -4.03\% |
| Lease Expense | 27,000 | 26,100 | (900) | -3.33\% |
| Utilites | 35,200 | 37,400 | 2,200 | 6.25\% |
| Maintenance \& Repair | 181,800 | 182,600 | 800 | 0.44\% |
| Supplies | 46,400 | 81,200 | 34,800 | 75.00\% |
| Dues \& Subscriptions | 20,000 | 28,900 | 8,900 | 44.50\% |
| Postage | 20,200 | 10,300 | $(9,900)$ | -49.01\% |
| Telephone | 19,400 | 17,800 | $(1,600)$ | -8.25\% |
| Training | 36,600 | 18,400 | $(18,200)$ | -49.73\% |
| Travel | 32,100 | 32,500 | 400 | 1.25\% |
| Depreciation Leased Equip | 12,200 | 12,200 |  | 0.00\% |
| Business Mtgs/ Meals | 14,700 | 14,800 | 100 | 0.68\% |
| Miscellaneous | 86,800 | 81,000 | $(5,800)$ | -6.68\% |
| Operating Expenses | 758,800 | 866,900 | 108,100 | 14.25\% |
|  |  |  |  |  |
| Volunteer Recruiting/Recog | 200 | 100 | (100) |  |
| Stipend/Marketing | 17,800 | 13,200 | $(4,600)$ | -25.84\% |
| Scholarship/Annual Meeting Exp | 34,800 | 27,000 | $(7,800)$ |  |
| K-12 Young Ambassadors | - | - | - |  |
| Program Materials | 228,500 | 210,900 | $(17,600)$ | -7.70\% |
| Program \& Support Fee | 288,000 | 288,400 | 400 | 0.14\% |
| Program Expenses | 569,300 | 539,600 | (29,700) | -5.22\% |
|  |  |  |  |  |
| Board | 7,000 | 13,200 | 6,200 | 88.57\% |
| Campaigns |  |  |  |  |
| Special Events Expenses | 248,000 | 269,900 | 21,900 | 8.83\% |
| Public Relations | 274,800 | 282,000 | 7,200 | 2.62\% |
| Uncollectible Accounts | 8,900 | 8,900 | - | 0.00\% |
|  |  |  |  |  |
| Development Expenses | 538,700 | 574,000 | 35,300 | 6.55\% |
| Total Expenses | 4,982,100 | 5,163,600 | 181,500 | 3.64\% |
|  |  |  |  |  |
| Income before GIK/ Non-Cash Hems | 1,731,900 | 1,990,200 | 258,300 | 14.91\% |
| Giit-ln-Kind |  |  |  |  |
| Gitt-In-Kind Revenue | 411,500 | 59,700 | (351,800) | -85.49\% |
| Gift-ln-Kind Expensees | $(411,500)$ | $(59,700)$ | 351,800 | 85.49\% |
|  |  |  |  |  |
| Net Gitt-in-Kind | - | - | - |  |
| Income before Non-Cash tems | 1,731,900 | 1,990,200 | 258,300 | 14.91\% |
| Special Projects Contibutions | - | - | - |  |
| Depreciation | $(173,900)$ | $(168,700)$ | 5,200 | -2.99\% |
| Amortization | - |  |  |  |
| Unrealized Gain/(Loss) on Investments | - | 37,500 | 37,500 |  |
| Loss on Disposal of Asset | - | - | - |  |
| Loss on Inventory Valuation | - | - | - |  |
|  |  |  |  |  |
| Special Projects \& Non-Cash tems | $(173,900)$ | $(131,200)$ | 42,700 | -24.55\% |
| NetSurplus (Loss) | 1,558,000 | 1,859,000 | 301,000 | 19.32\% |

